

Pre-feasibility Study

ORGANIC FERTILIZER MAKING UNIT

December 2022

The figures and financial projections are approximate due to fluctuations in exchange rates, energy costs, and fuel prices etc. Users are advised to focus on understanding essential elements such as production processes and capacities, space, machinery, human resources, and raw material etc. requirements. Project investment, operating costs, andrevenues can change daily. For accurate financial calculations, utilize financial calculators on SMEDA's website and consult financial experts to stay current with market conditions.

Small and Medium Enterprises Development Authority Ministry of Industries and Production Government of Pakistan

Table of Contents

2 EXECUTIVE SUMMARY 5 3 INTRODUCTION TO SMEDA 6 4 PURPOSE OF THE DOCUMENT 6 5 BRIEF DESCRIPTION OF PROJECT & PRODUCT 7 6 PRODUCTION PROCESS 8 6.1 CORN BASED POPS MANUFACTURING PROCESS FLOW: 8 6.1.2 Mixing Corn with oil Error! Bookmark not defined. 6.1.3 Putting mixture in Extruder Error! Bookmark not defined. 6.1.4 Baked Product in oven Error! Bookmark not defined. 6.1.6 Making pouches of 250 grm Error! Bookmark not defined. 6.1.7 Carton the pouches Error! Bookmark not defined. 6.1.8 Cutting rolls in design/ size Error! Bookmark not defined. 6.1.9 Dispatch it to Customers Error! Bookmark not defined. 8 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS 9 11 PROJECT COST SUMMARY 9 11.1 PROJECT COST SUMMARY 10 11.2 PROJECT COST SUMMARY 10 11.4 SPACE REQUIREMENT 10 <		DISCLAIMER	4
4 PURPOSE OF THE DOCUMENT	2	EXECUTIVE SUMMARY	5
5 BRIEF DESCRIPTION OF PROJECT & PRODUCT	3	INTRODUCTION TO SMEDA	6
6 PRODUCTION PROCESS. 8 6.1 CORN BASED POPS MANUFACTURING PROCESS FLOW: 8 6.1.2 Mixing Corn with oil Error! Bookmark not defined. 6.1.3 Putting mixture in Extruder. Error! Bookmark not defined. 6.1.4 Baked Product in oven. Error! Bookmark not defined. 6.1.6 Making pouches of 250 grm. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 8 CRITICAL FACTORS. 8 9 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS. 9 11 PROJECT COST SUMMARY. 9 11.1 PROJECT COST SUMMARY. 9 11.2 PROJECT FINANCING 10 11.3 PROJECT COST 10 11.4 SPACE REQUIREMENT <td< td=""><td>4</td><td>PURPOSE OF THE DOCUMENT</td><td>6</td></td<>	4	PURPOSE OF THE DOCUMENT	6
6 PRODUCTION PROCESS. 8 6.1 CORN BASED POPS MANUFACTURING PROCESS FLOW: 8 6.1.2 Mixing Corn with oil Error! Bookmark not defined. 6.1.3 Putting mixture in Extruder. Error! Bookmark not defined. 6.1.4 Baked Product in oven. Error! Bookmark not defined. 6.1.6 Making pouches of 250 grm. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 8 CRITICAL FACTORS. 8 9 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS. 9 11 PROJECT COST SUMMARY. 9 11.1 PROJECT COST SUMMARY. 9 11.2 PROJECT FINANCING 10 11.3 PROJECT COST 10 11.4 SPACE REQUIREMENT <td< td=""><td>5</td><td>BRIEF DESCRIPTION OF PROJECT & PRODUCT</td><td></td></td<>	5	BRIEF DESCRIPTION OF PROJECT & PRODUCT	
6.1 CORN BASED POPS MANUFACTURING PROCESS FLOW: 8 6.1.2 Mixing Corn with oil Error! Bookmark not defined. 6.1.3 Putting mixture in Extruder. Error! Bookmark not defined. 6.1.4 Baked Product in oven. Error! Bookmark not defined. Baked the final ring or puffs shape product in oven. Error! Bookmark not defined. 6.1.6 Making pouches of 250 grm. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.8 Cutting rolls in design/ size. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 8 CRITICAL FACTORS. 8 9 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS. 9 11 PROJECT COST SUMMARY. 9 11.1 PROJECT COST SUMMARY. 9 11.2 PROJECT COST. 10 11.3 PROJECT COST. 10 11.4 SPACE REQUIREMENT 10 11.5 MACHINER'S EQUIREMENT 11 11.6 FURNITE & FIXTURES REQUIREMENT	6	-	
6.1.2 Mixing Corn with oil Error! Bookmark not defined. 6.1.3 Putting mixture in Extruder. Error! Bookmark not defined. 6.1.4 Baked Product in oven. Error! Bookmark not defined. Baked the final ring or puffs shape product in oven. Error! Bookmark not defined. 6.1.6 Making pouches of 250 grm. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.8 Cutting rolls in design/ size. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 8 CRITICAL FACTORS. 8 9 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS. 9 11 PROJECT COST SUMMARY. 9 11.1 PROJECT COST. 10 11.2 PROJECT COST. 10 11.3 PROJECT COST. 10 11.4 SPACE REQUIREMENT 10 11.5 MACHINERY & EQUIPMENT REQUIREMENT 11 11.6 FURNITURE & FIXTURES REQU	-		
6.1.3 Putting mixture in Extruder. Error! Bookmark not defined. 6.1.4 Baked Product in oven. Error! Bookmark not defined. Baked the final ring or puffs shape product in oven. Error! Bookmark not defined. 6.1.6 Making pouches of 250 grm. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.8 Cutting rolls in design/ size. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 8 CRITICAL FACTORS. 8 9 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS. 9 11 PROJECT COST SUMMARY. 9 11.1 PROJECT COST SUMMARY. 9 11.2 PROJECT FINANCING 10 11.3 PROJECT COST 10 11.4 SPACE REQUIREMENT 10 11.5 MACHINERY & EQUIPMENT REQUIREMENT 10 11.4 SPACE REQUIREMENT 11 11.6 FURNITURE & FIXTURES REQUIREMENT 11 11.6 FURNITURE & FIXTURES REQUIREMENT 12			_
6.1.4 Baked Product in oven. Error! Bookmark not defined. Baked the final ring or puffs shape product in oven. Error! Bookmark not defined. 6.1.6 Making pouches of 250 grm. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.8 Cutting rolls in design/ size. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 8 CRITICAL FACTORS. 8 9 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS. 9 11 PROJECT COST SUMMARY. 9 11.1 PROJECT FINANCING 10 11.3 PROJECT COST 10 11.4 SPACE REQUIREMENT 10 11.5 MACHINERY & EQUIPMENT REQUIREMENT 11 11.6 FURNITURE & FIXTURES REQUIREMENT 12 11.8 HUMAN RESOURCE REQUIREMENT 12 11.9 UTILITIES AND OTHER COSTS <t< td=""><td></td><td></td><td></td></t<>			
Baked the final ring or puffs shape product in oven. Error! Bookmark not defined. 6.1.6 Making pouches of 250 grm. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.8 Cutting rolls in design/ size. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 8 CRITICAL FACTORS. 8 9 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS. 9 11 PROJECT COST SUMMARY. 9 11.1 PROJECT COST SUMMARY. 9 11.2 PROJECT COST 10 11.3 PROJECT COST 10 11.4 SPACE REQUIREMENT 10 11.5 MACHINERY & EQUIPMENT REQUIREMENT 10 11.5 MACHINERY & EQUIPMENT REQUIREMENT 11 11.6 FURNITURE & FIXTURES REQUIREMENT 12 11.8 HUMAN RESOURCE REQUIREMENT 12 11.9 UTILITIES AND OTHER COSTS 13 11.10 REVENUE GENERATION 13 12.1 MACHINERY SUPPL			
6.1.6 Making pouches of 250 grm. Error! Bookmark not defined. 6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.8 Cutting rolls in design/ size. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 8 CRITICAL FACTORS. 8 9 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS. 9 11 PROJECT COST SUMMARY. 9 11.1 PROJECT COST SUMMARY. 9 11.2 PROJECT COST SUMMARY. 9 11.3 PROJECT COST SUMMARY. 9 11.4 SPACE REQUIREMENT 10 11.3 PROJECT COST 10 11.4 SPACE REQUIREMENT 10 11.5 MACHINERY & EQUIREMENT 11 11.6 FURNITURE & FIXTURES REQUIREMENT 11 11.6 FURNITURE & REQUIREMENT 12 11.8 HUMAN RESOURCE REQUIREMENT 12 11.9 UTILITIES AND OTHER COSTS 13 11.10 REVENUE GENERATION 13			
6.1.7 Carton the pouches. Error! Bookmark not defined. 6.1.8 Cutting rolls in design/size. Error! Bookmark not defined. 6.1.9 Dispatch it to Customers. Error! Bookmark not defined. 8 CRITICAL FACTORS. 8 9 GEOGRAPHICAL POTENTIAL FOR INVESTMENT 9 10 POTENTIAL TARGET CUSTOMERS / MARKETS 9 11 PROJECT COST SUMMARY. 9 11.1 PROJECT COST SUMMARY. 9 11.2 PROJECT COST. 10 11.3 PROJECT COST. 10 11.4 SPACE REQUIREMENT 10 11.5 MACHINERY & EQUIREMENT 10 11.6 FURNITURE & FIXTURES REQUIREMENT. 11 11.6 FURNITURE & FIXTURES REQUIREMENT. 12 11.8 HUMAN RESOURCE REQUIREMENT. 12 11.9 UTILITIES AND OTHER COSTS. 13 11.10 REVENUE GENERATION 13 12 CONTACT DETAILS 13 12.1 MACHINERY SUPPLIERS. 13 12.1.1 dayi6 @dayijixie.com 13 13 USEFUL W			
6.1.8 Cutting rols in design/ size			,
8 CRITICAL FACTORS			
9GEOGRAPHICAL POTENTIAL FOR INVESTMENT910POTENTIAL TARGET CUSTOMERS / MARKETS911PROJECT COST SUMMARY911.1PROJECT ECONOMICS911.2PROJECT FINANCING1011.3PROJECT COST1011.4SPACE REQUIREMENT1011.5MACHINERY & EQUIPMENT REQUIREMENT1111.6FURNITURE & FIXTURES REQUIREMENT1111.7OFFICE EQUIPMENT REQUIREMENT1211.8HUMAN RESOURCE REQUIREMENT1211.9UTILITIES AND OTHER COSTS1311.10REVENUE GENERATION1312.1MACHINERY SUPPLIERS1312.1.1dayi6 @dayijixie.comError! Bookmark not defined.13USEFUL WEB LINKS14		6.1.9 Dispatch it to Customers	Error! Bookmark not defined.
10 POTENTIAL TARGET CUSTOMERS / MARKETS	8	CRITICAL FACTORS	8
11 PROJECT COST SUMMARY	9	GEOGRAPHICAL POTENTIAL FOR INVESTMENT	9
11.1 PROJECT ECONOMICS 9 11.2 PROJECT FINANCING 10 11.3 PROJECT COST 10 11.4 SPACE REQUIREMENT 10 11.5 MACHINERY & EQUIPMENT REQUIREMENT 11 11.6 FURNITURE & FIXTURES REQUIREMENT 11 11.7 OFFICE EQUIPMENT REQUIREMENT 12 11.8 HUMAN RESOURCE REQUIREMENT 12 11.9 UTILITIES AND OTHER COSTS 13 11.10 REVENUE GENERATION 13 12 CONTACT DETAILS 13 12.1 MACHINERY SUPPLIERS 13 12.1.1 dayi6@dayijixie.com Error! Bookmark not defined. 13 USEFUL WEB LINKS 14	10) POTENTIAL TARGET CUSTOMERS / MARKETS	
11.1 PROJECT ECONOMICS 9 11.2 PROJECT FINANCING 10 11.3 PROJECT COST 10 11.4 SPACE REQUIREMENT 10 11.5 MACHINERY & EQUIPMENT REQUIREMENT 11 11.6 FURNITURE & FIXTURES REQUIREMENT 11 11.7 OFFICE EQUIPMENT REQUIREMENT 12 11.8 HUMAN RESOURCE REQUIREMENT 12 11.9 UTILITIES AND OTHER COSTS 13 11.10 REVENUE GENERATION 13 12 CONTACT DETAILS 13 12.1 MACHINERY SUPPLIERS 13 12.1.1 dayi6 @dayijixie.com Error! Bookmark not defined. 13 USEFUL WEB LINKS 14	10	TOTENTIAL TANGET COSTOMENS / MARKETS	9
11.3 PROJECT COST			
11.4 SPACE REQUIREMENT 10 11.5 MACHINERY & EQUIPMENT REQUIREMENT 11 11.6 FURNITURE & FIXTURES REQUIREMENT 11 11.7 OFFICE EQUIPMENT REQUIREMENT 12 11.8 HUMAN RESOURCE REQUIREMENT 12 11.9 UTILITIES AND OTHER COSTS 13 11.10 REVENUE GENERATION 13 12 CONTACT DETAILS 13 12.1 MACHINERY SUPPLIERS 13 12.1.1 dayi6@dayijixie.com Error! Bookmark not defined. 13 USEFUL WEB LINKS 14	11	L PROJECT COST SUMMARY	9
11.5MACHINERY & EQUIPMENT REQUIREMENT.1111.6FURNITURE & FIXTURES REQUIREMENT.1111.7OFFICE EQUIPMENT REQUIREMENT.1211.8HUMAN RESOURCE REQUIREMENT.1211.9UTILITIES AND OTHER COSTS.1311.10REVENUE GENERATION.1312CONTACT DETAILS1312.1MACHINERY SUPPLIERS.1312.1.1dayi6@dayijixie.com.Error! Bookmark not defined.13USEFUL WEB LINKS14	11	I PROJECT COST SUMMARY 11.1 PROJECT ECONOMICS	
11.6FURNITURE & FIXTURES REQUIREMENT1111.7OFFICE EQUIPMENT REQUIREMENT1211.8HUMAN RESOURCE REQUIREMENT1211.9UTILITIES AND OTHER COSTS1311.10REVENUE GENERATION1312CONTACT DETAILS1312.1MACHINERY SUPPLIERS1312.1.1dayi6 @dayijixie.comError! Bookmark not defined.13USEFUL WEB LINKS14	11	Image: PROJECT COST SUMMARY 11.1 PROJECT ECONOMICS 11.2 PROJECT FINANCING	
11.7 OFFICE EQUIPMENT REQUIREMENT. 12 11.8 HUMAN RESOURCE REQUIREMENT. 12 11.9 UTILITIES AND OTHER COSTS. 13 11.10 REVENUE GENERATION 13 12 CONTACT DETAILS 13 12.1 MACHINERY SUPPLIERS. 13 12.1.1 dayi6@dayijixie.com Error! Bookmark not defined. 13 USEFUL WEB LINKS 14	11	PROJECT COST SUMMARY	
11.8 HUMAN RESOURCE REQUIREMENT	11	PROJECT COST SUMMARY	9
11.9 UTILITIES AND OTHER COSTS 13 11.10 REVENUE GENERATION 13 12 CONTACT DETAILS 13 12.1 MACHINERY SUPPLIERS 13 12.1.1 dayi6@dayijixie.com Error! Bookmark not defined. 13 USEFUL WEB LINKS 14	11	PROJECT COST SUMMARY	9 9 10 10 10 10 11 11
11.10 REVENUE GENERATION 13 12 CONTACT DETAILS 13 12.1 MACHINERY SUPPLIERS 13 12.1.1 dayi6@dayijixie.com Error! Bookmark not defined. 13 USEFUL WEB LINKS 14	11	PROJECT COST SUMMARY	9
12 CONTACT DETAILS 13 12.1 MACHINERY SUPPLIERS 13 12.1.1 dayi6@dayijixie.com Error! Bookmark not defined. 13 USEFUL WEB LINKS 14	11	PROJECT COST SUMMARY	9 9 10 10 10 10 11 11 11 12 12
12.1 MACHINERY SUPPLIERS	11	PROJECT COST SUMMARY	9 9 10 10 10 10 11 11 11 12 12 12 13
12.1.1dayi6@dayijixie.comError! Bookmark not defined.13USEFUL WEB LINKS	11	PROJECT COST SUMMARY	9 9 10 10 10 10 11 11 11 12 12 12 13
13 USEFUL WEB LINKS	11	PROJECT COST SUMMARY	9 9 10 10 10 10 11 11 11 12 12 12 13 13
	11	11.1 PROJECT COST SUMMARY	9 9 10 10 10 10 11 11 11 12 12 12 13 13 13 13
	11	11.1 PROJECT COST SUMMARY	9 9 10 10 10 10 11 11 11 12 12 12 13 13 13 13
14 ANNEXURES	11	PROJECT COST SUMMARY. 11.1 PROJECT ECONOMICS 11.2 PROJECT FINANCING. 11.3 PROJECT COST. 11.4 SPACE REQUIREMENT 11.5 MACHINERY & EQUIPMENT REQUIREMENT. 11.6 FURNITURE & FIXTURES REQUIREMENT. 11.7 OFFICE EQUIPMENT REQUIREMENT. 11.8 HUMAN RESOURCE REQUIREMENT. 11.9 UTILITIES AND OTHER COSTS. 11.10 REVENUE GENERATION 2 CONTACT DETAILS 12.1 MACHINERY SUPPLIERS. 12.1.1 dayi6@dayijixie.com.	9 9 10 10 10 10 11 11 12 12 12 13 13 Error! Bookmark not defined.
14.1 INCOME STATEMENT	11 12 13	PROJECT COST SUMMARY. 11.1 PROJECT ECONOMICS 11.2 PROJECT FINANCING. 11.3 PROJECT COST. 11.4 SPACE REQUIREMENT 11.5 MACHINERY & EQUIPMENT REQUIREMENT. 11.6 FURNITURE & FIXTURES REQUIREMENT. 11.7 OFFICE EQUIPMENT REQUIREMENT. 11.8 HUMAN RESOURCE REQUIREMENT. 11.9 UTILITIES AND OTHER COSTS. 11.10 REVENUE GENERATION. 2 CONTACT DETAILS 12.1 MACHINERY SUPPLIERS. 12.1.1 dayi6 @dayijixie.com. 3 USEFUL WEB LINKS	9 9 10 10 10 10 10 11 11 12 12 12 13 13 Error! Bookmark not defined. 14



14.2	BALANCE SHEET	17
14.3	CASH FLOW STATEMENT	18
15 KEY	ASSUMPTIONS	19
15.1	OPERATING COST ASSUMPTIONS	19
15.2	PRODUCTION COST ASSUMPTIONS	19
15.3	REVENUE ASSUMPTIONS	19
15.4	FINANCIAL ASSUMPTIONS	19



DISCLAIMER

This information memorandum is to introduce the subject matter and provide a general idea and information on the said matter. Although, the material included in this document is based on data/information gathered from various reliable sources; however, it is based upon certain assumptions, which may differ from case to case. The information has been provided on as is where is basis without any warranties or assertions as to the correctness or soundness thereof. Although, due care and diligence has been taken to compile this document, the contained information may vary due to any change in any of the concerned factors, and the actual results may differ substantially from the presented information. SMEDA, its employees or agents do not assume any liability for any financial or other loss resulting from this memorandum in consequence of undertaking this activity. The contained information does not preclude any further professional advice. The prospective user of this memorandum is encouraged to carry out additional diligence and gather any information which is necessary for making an informed decision; including taking professional advice from a qualified consultant/technical expert before taking any decision to act upon the information.

For more information on services offered by SMEDA, please contact our website: <u>www.smeda.org.pk</u>

Document Control

Document No.	PREF-NO. 01
Revision	
Prepared by	SMEDA-Balochistan
Preparation Date	Dec 2022
For information	shakoor@smeda.org.pk



EXECUTIVE SUMMARY

The proposed project is about establishing an **Organic Fertilizer Making Unit**. The subject project is strongly recommended to be established in remote areas where Raw Materials are available in the province. The prevalence of such facility would add economic benefits in the country and would add number of direct and indirect employment opportunity. Moreover, features like low cost & less complexity associated with installation of **Organic Fertilizer Making Unit**, make it more attractive project. Currently the project is being designed / proposed for major cities with potential industrial growth but the same can be proposed for other cities which can fulfill input and logistic requirements of the project.

Initially project focus would be on customers from neighboring communities, whereas at maturity domestic market would be preferred. The main feature of the project would include making of Organic Fertilizer for Local and International consumers, processed according to international quality and standards.

The Extraction unit has the capacity of producing approximately **1500 ton organic fertilizer** annually and will be operational for **330 days** a year and **8 hours** in 1 shift a day. Initially the Unit will be operated at 75% of capital utilization and will increase it by **5%** annually. The Maximum capacity utilization will be **95%**.

The total project investment is **Rs.70,579,419** /- with an Internal Rate of Return (IRR) of **52** % and Net Present Value (NPV) of **83,899,119/- payback period is 2.18.**



INTRODUCTION TO SMEDA

The Small and Medium Enterprises Development Authority (SMEDA) was established in October 1998 with an objective to provide fresh impetus to the economy through development of Small and Medium Enterprises (SMEs).

With a mission "to assist in employment generation and value addition to the national income, through development of the SME sector, by helping increase the number, scale and competitiveness of SMEs", SMEDA has carried out 'sectoral research' to identify policy, access to finance, business development services, strategic initiatives and institutional collaboration and networking initiatives.

Preparation and dissemination of prefeasibility studies in key areas of investment has been a successful hallmark of SME facilitation by SMEDA.

Concurrent to the prefeasibility studies, a broad spectrum of business development services is also offered to the SMEs by SMEDA. These services include identification of experts and consultants and delivery of need based capacity building programs of different types in addition to business guidance through help desk services.

PURPOSE OF THE DOCUMENT

The objective of the pre-feasibility study is primarily to facilitate potential entrepreneurs in project identification for investment. The project pre-feasibility may form the basis of an important investment decision and in order to serve this objective, the document/study covers various aspects of project concept development, start-up, and production, marketing, finance and business management.

The purpose of this document is to facilitate potential investors in **Organic Fertilizer Making Unit** by providing them with a general understanding of the business with the intention of supporting potential investors in crucial investment decisions.

The need to come up with pre-feasibility reports for undocumented or minimally documented sectors attains greater imminence as the research that precedes such reports reveal certain thumb rules; best practices developed by existing enterprises by trial and error, and certain industrial norms that become a guiding source regarding various aspects of business set-up and its successful management.

Apart from carefully studying the whole document one must consider critical aspects provided later on, which form basis of any Investment Decision.



BRIEF DESCRIPTION OF PROJECT & PRODUCT

Following key parameters must be addressed as per pre-feasibility study under preparation

- **Technology:** This proposed unit with modern plant includes fertilizer crusher, fertilizer pellet mill, pellets cooling machine, self propelled composed turner Machines for Making of Organic Fertilizer complete line, from raw material to finished product.
- Location: The subject project is strongly recommended to be established in the remote areas of the major cities or urban areas with high potentials of livestock and agriculture potential exists.
- **Product:** Keeping in view the market demand and characteristics "only properly Finished and well protected product" is recommended to be the final product of the proposed prefeasibility.
- **Target Market:** The target customers for the proposed product would primarily be Industries that are involve in agriculture and farming.
- **Employment Generation:** The proposed project will provide direct employment to 44 persons.



PRODUCTION PROCESS

The cycle of making Organic fertilizer is mainly subjected to machine/method used particular to the desired output product. Following is the process flow of making organic fertilizer manufacturing unit:

6.1 Organic Fertilizer Making Process Flow:



However a brief summary of the general operations in any particular production line can be illustrated under the following headings:

CRITICAL FACTORS

- Selection of proper location, equipment and staff would be required to run project successfully.
- Utmost care should be taken while selecting raw material to have utmost results.
- Continuous efforts should be made for up-gradation of the processing techniques.
- To attract large number of customers the product must be processed on quality standards.
- Government rule and policies
- Availability of skilled workers



Natural Disasters

GEOGRAPHICAL POTENTIAL FOR INVESTMENT

The usage of fertilizer is significant in agriculture sector and Livelihood. Almost every farmer use fertilizer for maximum yield and output, Fertilizer demand getting higher with the spam of time. The statistics shows the requirement of such project are feasible for the support of other industry and align products to fulfill the demand of the country and internationally.

POTENTIAL TARGET CUSTOMERS / MARKETS

The target customers for the proposed product would Famers and landlords that are associated with agriculture sector, Initially the project will be focusing on neighboring communities, and opportunity for expansion could be capitalize depending successful marketing of product.

PROJECT COST SUMMARY

1.1 **Project Economics**

All the figures in this financial model have been calculated for estimated sales of **Rs. 112,500,000/-** in the year one. The capacity utilization during year one is worked out at **75%** with **5%** increase in subsequent years up to the maximum capacity utilization of **95%**.

The following table shows internal rate of return, payback period and net present value of the proposed venture.

Description	Details
Internal Rate of Return (IRR)	52%
Payback Period (yrs.)	2.18

Table 1: Project Economics



Net Present Value (Rs.)

83,899,119

1.2 Project Financing

Following table provides details of the equity required and variables related to bank loan;

Description	Details
Total Equity (100%)	Rs.70,579,419
Bank Loan (0%)	Rs. 0
Markup to the Borrower (%age / annum)	16 %
Tenure of the Loan (Years)	0

Table 2: Project Financing

1.3 Project Cost

Following fixed and working capital requirements have been identified for operations of the proposed business.

Table 3: Proje	ect Cost
----------------	----------

Capital Investment	Rs. in actuals
Land	5,866,666
Building/Infrastructure	29,100,000
Machinery & equipment	22,000,000
Furniture & fixtures	1,590,000
Office vehicles	6,180,000
Office equipment	494,000
Pre-operating costs	2,790,000
Training costs	-
Total Capital Costs	68,020,666

1.4 Space Requirement

The space requirement for the proposed unit is estimated considering various facilities including management office, Machinery processing area, warehouse and open space, etc. Details of space requirement and cost related to land & building is given below;



Description	Estimated Area (Sq Ft)	Unit Cost (Rs.)	Total Cost (Rs.)
Area for Plant	20,000	1000	20,000,000
Management Office	2000	1100	2,200,000
Warehouse	10,000	200	2,000,000
Pavement /Driveway	10,000	20	200,000
Pipe line Installation	5000	500	2500,000
Canteen	2000	1100	2,200,000
Total	49,000		29,100,000

Table 4: Space Requirment

1.5 Machinery & Equipment Requirement

Plant, machinery and equipment for the proposed project are stated below.

Table 5: Machinery & Equipment

Name of the Machine	Units	Unit Cost	Total Cost
fertilizer crusher	- 1	5,000,000	5,000,000
Fertilizer pellet Mill	1	7,000,000	7,000,000
Pellets cooling machine	1	4,000,000	4,000,000
Self propelled composet turner	1	6,000,000	6,000,000
	-		-
	-		-
			-
Total Plant & Machinery Cost			22,000,000

1.6 Furniture & Fixtures Requirement

Details of the furniture and fixture required for the project are given below.

Table 6: Furniture & Fixture

Description	Quantity	Unit Cost (Rs.)	Total Cost (Rs.)
Office Furniture(Lum Sum)	1	960,000	960,000
Air conditioners (2 ton split)	1	75,000	75,000
Air conditioners (1.5 ton split)	1	55,000	55,000
Electric wiring etc.	1	500,000	500,000



Total			1,590,000/-
-------	--	--	-------------

1.7 Office Equipment Requirement

Following office equipment will be required for Project.

	• •		
Description	Quantity	Unit Cost (Rs.)	Total Cost (Rs.)
Computer Server	1	50,000	50,000
Computer	6	30,000	180,000
printer	2	25000	50,000
Telephones	2	7000	14000
Telephones Exchange	10	3000	30,000
Fax Machine	1	20,000	20,000
Copier	1	150,000	150,000
Total			494,000/-

Table 7: Office Equipment

1.8 Human Resource Requirement

In order to run operations smoothly, details of human resources required along with number of employees and monthly salary are recommended as under;

	Table 8: Human Resc	ource R	equirment	
D	• .•	NT	3.6	(1.1

Description	No.	Monthly Salary
CEO	1	50,000
		2 0.000
Store Manager	1	30,000
Shift Incharge	2	35,000
Plant Operator	3	35,000
Technician	2	35,000
Worker	20	22,500
Accountant	1	30,000
Clerks/Asst Accountant	2	22,500
Marketing Personnel	3	20,000
Guards	3	22,500
Sweepers	2	22,500



Driver	1	22,500
Support service	2	22,500
Marketing Manager	1	50,000
Total	44	

1.9 Utilities and other costs

An essential cost to be borne by the project is the cost of utilities. The administrative expenses are Rs. 50,000 per month which includes the utilities. Furthermore, promotional expense being essential for marketing of Fertilizer manufacturing unit is estimated as 1% of Revenue that for year 1.

1.10 Revenue Generation

Based on the capacity utilization of **75%**, sales revenue during the first year of operations is estimated as under;

Table 9: Revenue Generation – Year 1

Description	No. of Tons Produced (No.)	Finished Goods Inventory (No.)	Tons available for Sale (No.)	Sale Price / Ton(Rs.)	Sales Revenue (Rs.)
Finished					
Fertilizer in tons	1500	1500	1500	100,000	11,2500,000/-

CONTACT DETAILS

In order to facilitate potential investors, contact details of private sector Service Providers relevant to the proposed project be given.

1.11 Machinery Suppliers

Name of Supplier	Address	Phone	Fax	E-mail	



ZHENGZHOU SHUNXIN ENGINEERING EQUIPMENT CO., LTD	Zhengshang Road, Like Village, Chengguan Town, Xingyang City, Henan Province, China	+86-371- 86582811		INFO@SXFERTILIZERMACHINE.COM	https: soluti
China Ftm Mining Co Ltd	p-952,Street#02,Near Madni Masjid/RehmniaService station Raja Ghulam rasool Nagar,Faisalabad		:	sales@sinoftm.com	http

USEFUL WEB LINKS

Small & Medium Enterprises Development Authority (SMEDA)	www.smeda.org.pk
Government of Pakistan	www.pakistan.gov.pk
Ministry of Industries & Production	www.moip.gov.pk
Ministry of Education, Training & Standards in Higher Education	http://moptt.gov.pk
Government of Punjab	www.punjab.gov.pk
Government of Sindh	www.sindh.gov.pk
Government of Khyber Pakhtunkhwa	www.khyberpakhtunkhwa.gov.pk
Government of Balochistan	www.balochistan.gov.pk
Government of Gilgit Baltistan	www.gilgitbaltistan.gov.pk
Government of Azad Jamu Kashmir	www.ajk.gov.pk
Trade Development Authority of Pakistan (TDAP)	www.tdap.gov.pk



Security Commission of Pakistan (SECP)	www.secp.gov.pk
Federation of Pakistan Chambers of Commerce and	www.fpcci.com.pk
Industry (FPCCI)	
State Bank of Pakistan (SBP)	www.sbp.org.pk
Punjab Small Industries Corporation	www.psic.gop.pk
Sindh Small Industries Corporation	www.ssic.gos.pk
Pakistan Horticulture Development and Export Company	www.phdec.org.pk
(PHDEC)	
Punjab Vocational Training Council (PVTC)	www.pvtc.gop.pk
Technical Education and Vocational Training Authority	www.tevta.org
(TEVTA)	
Pakistan Readymade Garment Technical Training Institute	www.prgmea.org/prgtti/
Livestock & Dairy Development Department, Government	www.livestockpunjab.gov.pk
of Punjab.	
Punjab Industrial Estates (PIE)	www.pie.com.pk
Faisalabad Industrial Estate Development and Management	www.fiedmc.com.pk
Company (FIEDMC)	



ANNEXURES

1.12 Income Statement

Statement Summaries Income Statement										SMEDA
										Rs. in actual
	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 1
Revenue	112,500,000	126,000,000	140,568,750	156,279,375	173,209,641	181,870,123	190,963,629	200,511,810	210,537,401	221,064,27
Cost of goods sold	53,037,750	59,295,504	66,082,582	73,440,142	81,412,554	86,237,476	91,377,498	96,855,606	102,696,644	108,927,47
Gross Profit	59,462,250	66,704,496	74,486,168	82,839,233	91,797,087	95,632,646	99,586,130	103,656,204	107,840,757	112,136,79
General administration & selling expenses										
Administration expense	4,980,000	5,464,860	5,996,926	6,580,796	7,221,511	7,924,608	8,696,159	9,542,829	10,471,932	11,491,49
Rental expense	-	-	-	-	-	-	-	-	-	-
Utilities expense	-	-	-	-	-	-	-	-	-	-
Travelling & Comm. expense (phone, fax, etc.)	99,600	109,297	119,939	131,616	144,430	158,492	173,923	190,857	209,439	229,83
Office vehicles running expense	61,800	67,980	74,778	82,256	90,481	99,530	109,482	120,431	132,474	145,7
Office expenses (stationary, etc.)	49,800	54,649	59,969	65,808	72,215	79,246	86,962	95,428	104,719	114,9
Promotional expense	1,125,000	1,260,000	1,405,688	1,562,794	1,732,096	1,818,701	1,909,636	2,005,118	2,105,374	2,210,64
Insurance expense	281,800	281,800	281,800	281,800	281,800	381,330	381,330	381,330	381,330	381,33
Professional fees (legal, audit, etc.)	1,125,000	1,260,000	1,405,688	1,562,794	1,732,096	1,818,701	1,909,636	2,005,118	2,105,374	2,210,64
Depreciation expense	291,000	291,000	291,000	291,000	291,000	291,000	291,000	291,000	291,000	291,00
Amortization expense	558,000	558,000	558,000	558,000	558,000	-	-	-	-	-
Property tax expense	-	-	-	-	-	-	-	-	-	-
Miscellaneous expense	1,125,000	1,260,000	1,405,688	1,562,794	1,732,096	1,818,701	1,909,636	2,005,118	2,105,374	2,210,64
Subtotal	9,697,000	10,607,586	11,599,475	12,679,656	13,855,727	14,390,309	15,467,764	16,637,228	17,907,016	19,286,21
Operating Income	49,765,250	56,096,910	62,886,694	70,159,576	77,941,360	81,242,338	84,118,366	87,018,976	89,933,741	92,850,57
Other income	682,864	1,778,059	2,566,147	3,170,493	5,282,183	9,517,121	14,523,551	19,962,075	25,851,431	32,498,57
Gain / (loss) on sale of assets	-	-	-	-	2,472,000	-	-	-	-	-
Earnings Before Interest & Taxes	50,448,114	57,874,969	65,452,840	73,330,069	85,695,543	90,759,459	98,641,917	106,981,050	115,785,172	125,349,15
Interest expense	-	-	-	-	-	-	-	-	-	-
Earnings Before Tax	50,448,114	57,874,969	65,452,840	73,330,069	85,695,543	90,759,459	98,641,917	106,981,050	115,785,172	125,349,15
Tax	20,683,727	23,728,737	26,835,665	30,065,328	35,135,173	37,211,378	40,443,186	43,862,231	47,471,921	51,393,15
NET PROFIT/(LOSS) AFTER TAX	29,764,387	34,146,232	38,617,176	43,264,741	50,560,370	53,548,081	58,198,731	63,118,820	68,313,252	73,956,00
Balance brought forward		14,882,194	24,514,213	31,565,694	37,415,217	87,975,588	141,523,668	199,722,399	262,841,219	331,154,47
Total profit available for appropriation	29,764,387	49,028,425	63,131,389	74,830,435	87,975,588	141,523,668	199,722,399	262,841,219	331,154,471	405,110,4
Dividend	14,882,194	24,514,213	31,565,694	37,415,217	-	-	-	-	-	-
Balance carried forward	14,882,194	24,514,213	31,565,694	37,415,217	87,975,588	141,523,668	199,722,399	262,841,219	331,154,471	405,110,4





1.13 Balance Sheet

Statement Summaries											SMED
Balance Sheet											Rs. in actua
	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year
Assets											
Current assets											
Cash & Bank	500,000	14,674,747	24,837,681	32,187,797	38,267,593	79,114,247	132,377,334	190,368,234	253,233,424	321,242,818	400,947,8
Accounts receivable	-	3,082,192	3,267,123	3,651,627	4,066,413	4,513,548	4,864,106	5,107,312	5,362,677	5,630,811	5,912,3
Finished goods inventory	-	5,082,192	5,207,125	3,031,027	4,000,415	4,515,548	4,804,100	5,107,512	5,502,077	5,050,811	3,912,3
Equipment spare part inventory	34,375	40,425	47,354	55,279	64,331	70,925	78,195	86,210	95,046	104,788	
Raw material inventory	1,742,578	2,049,272	2,400,530	2,802,266	3,261,137	3,595,403	3,963,932	4,370,235	4,818,184	5,312,048	
Pre-paid annual land lease	1,742,578	2,049,272	2,400,550	2,802,200	5,201,157	5,595,405	3,903,932	4,370,233	4,010,104	5,512,048	
Pre-paid building rent	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	
Pre-paid lease interest	281.800	281.800	281.800	281,800	281.800	381.330	381.330	381.330	381.330	381.330	-
Pre-paid insurance											101010
Total Current Assets	2,558,753	20,128,436	30,834,488	38,978,769	45,941,274	87,675,453	141,664,897	200,313,320	263,890,661	332,671,795	406,860,1
Fixed assets											
Land	5,866,666	5,866,666	5,866,666	5,866,666	5,866,666	5,866,666	5,866,666	5,866,666	5,866,666	5,866,666	5,866,6
Building/Infrastructure	29,100,000	28,809,000	28,518,000	28,227,000	27,936,000	27,645,000	27,354,000	27,063,000	26,772,000	26,481,000	26,190,0
Machinery & equipment	22,000,000	22,000,000	22,000,000	22,000,000	22,000,000	22,000,000	22,000,000	22,000,000	22,000,000	22,000,000	22,000,0
Furniture & fixtures	1,590,000	1,590,000	1,590,000	1,590,000	1,590,000	1,590,000	1,590,000	1,590,000	1,590,000	1,590,000	1,590,0
Office vehicles	6,180,000	6,180,000	6,180,000	6,180,000	6,180,000	16,132,952	16,132,952	16,132,952	16,132,952	16,132,952	16,132,9
Office equipment	494,000	494,000	494,000	494,000	494,000	494,000	494,000	494,000	494,000	494,000	494,0
Total Fixed Assets	65,230,666	64,939,666	64,648,666	64,357,666	64,066,666	73,728,618	73,437,618	73,146,618	72,855,618	72,564,618	72,273,6
Intangible assets											
Pre-operation costs	2,790,000	2,232,000	1,674,000	1,116,000	558,000						
Legal, licensing, & training costs	2,790,000	2,232,000	1,074,000	1,110,000	558,000	-	-	-	-	-	
Total Intangible Assets	2,790,000	2,232,000	1,674,000	1,116,000	558,000						
TOTAL ASSETS	70,579,419	87,300,102	97,157,155	104,452,435	110,565,940	161,404,071	215,102,515	273,459,938	336,746,279	405,236,413	479,133,8
IOTAL ASSETS	70,579,419	87,300,102	97,157,155	104,452,435	110,565,940	161,404,071	215,102,515	273,459,938	336,746,279	405,236,413	4/9,133,8
Liabilities & Shareholders' Equity											
Current liabilities											
Accounts payable	-	1,838,489	2,063,523	2,307,321	2,571,303	2,849,064	2,999,427	3,158,119	3,325,640	3,502,523	3,443,9
Export re-finance facility	-	-	-	-	-	-	-	-	-	-	
Short term debt	-	-	-	-	-	-	-	-	-	-	
Other liabilities	-	-	-	-	-	-	-	-	-	-	
Total Current Liabilities	-	1,838,489	2,063,523	2,307,321	2,571,303	2,849,064	2,999,427	3,158,119	3,325,640	3,502,523	3,443,9
Other liabilities											
Lease payable	-	-	-	-	-	-	-	-	-	-	
Deferred tax	-	-	_	_	_	-	-	-	-	-	
Long term debt	-	-	_	_	_	-	-	-	-	-	
Total Long Term Liabilities	-	-	-	-	-	-	-	-	-	-	
Shareholders' equity											
Paid-up capital	70,579,419	70,579,419	70,579,419	70,579,419	70,579,419	70,579,419	70,579,419	70,579,419	70,579,419	70,579,419	70,579,
	/0,5/9,419										
Retained earnings	70 570 110	14,882,194	24,514,213	31,565,694	37,415,217	87,975,588	141,523,668	199,722,399	262,841,219	331,154,471	405,110,
Fotal Equity	70,579,419	85,461,613	95,093,632	102,145,113	107,994,637	158,555,007	212,103,088	270,301,819	333,420,638	401,733,890	475,689,
FOTAL CAPITAL AND LIABILITIES	70,579,419	87.300.102	97,157,155	104,452,435	110,565,940	161,404,071	215,102,515	273,459,938	336,746,279	405,236,413	479,133,



1.14 Cash Flow Statement

Cash Flow Statement											
											Rs. in actual
	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 1
Operating activities											
Net profit	-	29,764,387	34,146,232	38,617,176	43,264,741	50,560,370	53,548,081	58,198,731	63,118,820	68,313,252	73,956,002
Add: depreciation expense	-	291,000	291,000	291,000	291,000	291,000	291,000	291,000	291,000	291,000	291,00
amortization expense	-	558,000	558,000	558,000	558,000	558,000					
Deferred income tax	-	-	-	-	-	-	-	-	-	-	-
Accounts receivable	-	(3,082,192)	(184,932)	(384,503)	(414,786)	(447,135)	(350,558)	(243,205)	(255,366)	(268,134)	(281,54
Finished good inventory	-	-	(101,002)	(301,303)	-	-	-	(215,205)	(200,000)	(200,151)	(201,5 -
Equipment inventory	(34,375)	(6,050)	(6,929)	(7,925)	(9,052)	(6,594)	(7,270)	(8,015)	(8,836)	(9,742)	104,78
Raw material inventory	(1,742,578)	(306,694)	(351,258)	(401,736)	(458,871)	(334,267)	(368,529)	(406,303)	(447,949)	(493,864)	5,312,04
Pre-paid building rent	(1,742,578)	(300,074)	(331,238)	(+01,750)	(458,871)	(334,207)	(300,329)	(400,505)	(447,545)	(+25,004)	5,512,04
Pre-paid lease interest	-	-	-	-	-	-	-	-	-	-	-
Advance insurance premium	(281,800)	-	-	-	-	(99,530)	-	-	-	-	381,33
Advance insurance premium Accounts payable		1,838,489	225.033	- 243,799	- 263,982	(99,330) 277,761	150,363	- 158,692	- 167,521	176,882	(58,61
Other liabilities	-			243,799			150,505		167,521		
Cash provided by operations	(2.058.753)	- 29.056.941	- 34.677.147	38.915.810	43.495.014	- 50.799.605	53,263,087	- 57.990.900	62,865,190	- 68.009.394	79,705,01
<i>inancing activities</i> Change in long term debt Change in short term debt Change in export re-finance facility	-	-	- -	-	-	-	-	-	-	-	-
Add: land lease expense	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	-
Land lease payment	-	-	-	-	-	-	-	-	-	-	-
Change in lease financing Issuance of shares	-	-	-	-	-	-	-	-	-	-	-
	70,579,419	-	-	-	-	-	-	-	-	-	-
Purchase of (treasury) shares	-	-	-	-	-	-	-	-	-	-	-
Cash provided by / (used for) financing act	70,579,419	-	-	-	-	-	-	-	-	-	-
vesting activities											
Capital expenditure	(68,020,666)	-	-	-	-	(9,952,952)	-	-	-	-	-
Acquisitions	-	-	-	-	-	-	-	-	-	-	-
Cash (used for) / provided by investing acti	(68,020,666)	-	-	-	-	(9,952,952)	-	-	-	-	-
IET CASH	500,000	29,056,941	34,677,147	38,915,810	43,495,014	40,846,654	53,263,087	57,990,900	62,865,190	68,009,394	79,705,0
Cash balance brought forward		500,000	14,674,747	24,837,681	32,187,797	38,267,593	79,114,247	132,377,334	190,368,234	253,233,424	321,242,8
Cash available for appropriation	500,000	29,556,941	49,351,894	63,753,492	75,682,811	79,114,247	132,377,334	190,368,234	253,233,424	321,242,818	400,947,8
Dividend	-	14,882,194	24,514,213	31,565,694	37,415,217	-	-	-	-	-	-
Cash carried forward	500,000	14,674,747	24,837,681	32,187,797	38,267,593	79,114,247	132,377,334	190,368,234	253,233,424	321,242,818	400,947,8



KEY ASSUMPTIONS

1.15 Operating Cost Assumptions

Description	Details
Operational Days/ year	330
Hours operational/ days	8
Shift Length (Hours)	8

1.16 Production Cost Assumptions

Description	Details
Initial Capital utilization	75%
Annual Capital Utilization Growth	5%
Maximum Capital Utilization	95%

1.17 Revenue Assumptions

Description	Details
Revenue	112,500,000
Cost of goods sold per Ton	27,175
Sale Price/Ton	100,000
Production per year (Ton)	1500
Production Quantity sold (Ton)	1500

1.18 Financial Assumptions

Description	Details
Interest Rate	16%
Debt: Equity Ratio	0:100
Debt Tenure	0Years



Small and Medium Enterprises Development Authority HEAD OFFICE

4th Floor, Building No. 3, Aiwan-e-Iqbal Complex, Egerton Road, Lahore Tel: (92 42) 111 111 456, Fax: (92 42) 36304926-7

www.smeda.org.pk, helpdesk@smeda.org.pk

REGIONAL OFFICE	REGIONAL OFFICE	REGIONAL OFFICE	REGIONAL OFFICE
PUNJAB	SINDH	KPK	BALOCHISTAN
3 rd Floor, Building No. 3,	5 TH Floor, Bahria	Ground Floor	Bungalow No. 15-A
Aiwan-e-Iqbal Complex,	Complex II, M.T. Khan Road,	State Life Building	Chaman Housing Scheme
Egerton Road Lahore,	Karachi.	The Mall, Peshawar.	Airport Road, Quetta.
Tel: (042) 111-111-456	Tel: (021) 111-111-456	Tel: (091) 9213046-47	Tel: (081) 831623, 831702
Fax: (042) 36304926-7	Fax: (021) 5610572	Fax: (091) 286908	Fax: (081) 831922
helpdesk.punjab@smeda.org.pk	helpdesk-khi@smeda.org.pk	helpdesk-pew@smeda.org.pk	helpdesk-qta@smeda.org.pk